



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

JUL 26 1991

OFFICE OF
SOLID WASTE AND EMERGENCY RESPONSE

OSWER Directive #9242.6-10

MEMORANDUM

SUBJECT: Long-Term Contracting Strategy for Superfund --
Implementation

FROM: Don R. Clay
Assistant Administrator

TO: Addressees

Purpose: This memorandum clarifies the roles of the Advisory Committee and the Regions in implementing the Long-Term Contracting Strategy for Superfund.

Background: On September 9, 1990, I approved the Long-Term Contracting Strategy for Superfund. This strategy represents a consensus of all effected Headquarters and Regional offices on the design of the portfolio of Superfund contracts over the next 10 years. On December 17, 1990, a framework for implementation was issued by the Office of Emergency and Remedial Response, the Office of Waste Programs Enforcement, and the Procurement and Contracts Management Division. The implementation framework document established the structure for implementation. This included the Advisory Committee, Designated Leads for implementation, the Regional Liaisons, and their roles and responsibilities.

Since the issuance of these documents, the Designated Leads for the contracting components of the strategy have been developing implementation plans for the new contracts. The Long-Term Strategy Advisory Committee (composed of Regional and Headquarters representatives of all effected entities) has met routinely and provided guidance to Headquarters and the Regions regarding implementation.

Objective: All Regional Superfund contracts are to be procured under the aegis of the Long-Term Contracting Strategy.

Implementation: The Long-Term Contracting Strategy Advisory Committee must review all proposed Regional Superfund procurements within the context of the implementation plans. As

provided in a guidance document (issued on March 19, 1991) to Designated Leads and Regional Liaisons, Regions will be expected to prepare Regional implementation plans to provide details on their efforts to meet the goals of the strategy. The Advisory Committee will review these plans and provide comments to the Regions. Deviations from the structure of the strategy will be evaluated by the Advisory Committee to ascertain whether they raise cross-cutting issues or have national implications. The Advisory Committee will make recommendations to senior management for approval or disapproval based on the specifics provided by the Regions and how they relate to the national circumstances.

The Regions should continue to move forward in implementing the strategy. Work should be done in the context of the implementation plans and guidance will continue to be provided by the Advisory Committee and senior management. Should the current Agency Panel examining the Alternative Remedial Contracting Strategy contracts make recommendations that impact the strategy, we will evaluate these recommendations to determine whether adjustments in the implementation process will be required. I am advising you to refrain from undertaking new initiatives outside the immediate framework of the strategy until the Agency Panel concludes its deliberations.

Addressees:

Regional Waste Management Division Directors, Regions I-X
Environmental Services Division Directors, Regions I-X
Assistant Regional Administrators for Policy and Management,
Regions I-X

cc: Bruce Diamond, Director, OWPE
Elaine Stanley, Deputy Director, OWPE
David O'Connor, Director, PCMD
Mark Walker, PCMD
OERR Division Directors
Sally Mansbach, OWPE
Long-Term Contracting Strategy Advisory Committee
Long-Term Contracting Strategy Designated Leads
Long-Term Contracting Strategy Regional Liaisons
Superfund Branch Chiefs, Regions I-X