



# LONG -TERM CONTRACTING STRATEGY FOR SUPERFUND --IMPLEMENTATION UPDATE

Office of Program Management  
OSWER Acquisition Staff (5104)

Quick Reference Fact Sheet

## INTRODUCTION

**E**PA's approach to Superfund contracting is changing. In 1990, a Long-Term Contracting Strategy (LTCS) was developed to implement these changes. This fact sheet discusses the implementation of this contracting strategy.

EPA has the responsibility of overseeing the cleaning up of our Nation's hazardous waste sites under the "Superfund" program. There are several components to the Superfund program: under the removal component, hazardous waste emergencies are addressed; under the site assessment program, hazardous waste sites are evaluated and ranked according to their effect on nearby communities; and in the remedial program, sites are evaluated, designs developed and cleanup remedies constructed. Private contractors conduct most of the projects under the Superfund program, providing the government with additional expertise and flexibility (e.g., the knowledge and expertise in providing mobile incineration units.)

## BACKGROUND

**D**uring the first ten years of Superfund, contracting activities were managed from EPA headquarters in Washington. Individual offices within the program identified their needs and purchased services. As a result, there were a number of contracts being managed from headquarters that in some instances overlapped in function. As Superfund approached its tenth year, managers began looking into the next decade to plan the future of Superfund contracting. EPA developed a Long-term Contracting Strategy (LTCS) which

provided the framework for Superfund contracting through the 1990s. The LTCS was developed with the recognition that the day-to-day activities of Superfund have been delegated to the Regions, and thus the majority of Superfund contracts should be Regional contracts designed to meet regional needs, and managed and overseen by Regional staff. In addition, under LTCS, contracts were restructured to provide a category of service, e.g., sampling and analysis, quick cleanup response or design and construction, as opposed to the previous broad contracts that provided a variety of services.

EPA approved the Superfund LTCS in 1990 — a comprehensive acquisition strategy for Superfund contracts designed to meet Regional contracting needs through the year 2000. LTCS outlines the structure, name and number of contracts that will become the framework of Superfund contracts to the next century. It also decentralizes Superfund contracting administration to EPA's ten Regional offices (Reference documents: OSWER Directive 9242.6-07, 8/31/90 and OSWER Directive 9242.6-09, 12/17/90).

## LTCS STATUS

**P**rocurement of LTCS contracts are in process and are expected to be complete by 1996. All of the Enforcement Support Services contracts have been awarded as well as some Emergency and Rapid Response Services contracts. Many solicitations have been published, and the implementation of most LTCS contracts is well underway. Thus far, out of the 24 LTCS contracts awarded, three have been awarded to firms in the government's 8(a) program.

The description of each class of contracts and their status is as follows:

- ❑ **Response Action Contracts (RAC)** - These contracts per form remedial activities such as identification, design and construction of hazardous site cleanup remedies. They also perform oversight of remedial activities conducted by Potentially Responsible Parties and cleanup activities at non-time critical removals. There will be approximately 22 contracts awarded. Contact: Office of Acquisition Management, Saul Goldberg (202) 260-9478.
- ❑ **Emergency and Rapid Response Services (ERRS)** - Currently, there are 12 contracts for emergency cleanup services and rapid remedial cleanup supporting Regions 1,2,3,4 and 5. Emergency Response Cleanup Services (ERCS) contracts (these do not include rapid remedial cleanup) support the remaining 5 Regions. As the ERCS contracts expire, ERRS contracts will be awarded to ensure coverage in all ten EPA Regions. Contact: Office of Acquisition Management, Ronald Wiley (202) 260-7637.
- ❑ **Superfund Technical Assessment and Response Team (START)** - Contracts that provide field investigation and technical assistance for Superfund site assessment and emergency response activities, including prevention, preparedness and oil response activities. There will be one contract per Region awarded. Contact: Office of Acquisition Management, Joe Waddell (202) 260-4645.
- ❑ **Environmental Services Assistance Teams (ESAT)** - Contracts that provide data analysis and assistance to EPA laboratories. There will be two national contracts awarded and a Regional contract in Regions 4 and 7. Contact: Office of Acquisition Management, Dana Lloyd (919) 541-0532.
- ❑ **Regional Oversight Contracts (ROC)** - These are a new class of contracts to support the oversight of Federal facility cleanup efforts. These contracts provide oversight support for remedial planning, design and implementation, and corrective action activities at Federal facilities. One 8(a) contract has been awarded in Region 4. There will be 5 additional ROC contracts awarded. Contact: Office of Acquisition Management, Dan Medlin (202) 260-3205.

- ❑ **Enforcement Support Services (ESS)** - These contracts provide EPA with litigation and enforcement support for the Superfund program. Each Region has awarded an ESS contract in 1994. Region 4 has two 8(a) ESS contracts. Contact: Office of Enforcement and Compliance Assurance, Jean Wright, (703) 603-9013.
- ❑ **Delivery of Analytical Services (DAS)** - The National Special Analytical Services (SAS) program was decentralized in June of 1994 to the Regions to become the DAS program. The DAS strategy involves a variety of Region-specific mechanisms to procure analytical services, including subcontracting, small purchase orders, blanket purchase agreements, interagency agreements, Regional contracts, and cooperative agreements with States. Contact: Howard Fribush, (703) 603-8831.

## SMALL AND MINORITY BUSINESS OPPORTUNITIES AND HIRING LOCAL LABOR

**E**PA continues to encourage the use of small and minority businesses within the Superfund contracting program. For example, one Regional Oversight Contract and two Enforcement Support Contracts were awarded to 8(a) businesses in 1994. The Agency promotes opportunities for small and minority firms through setting aside contracts whenever feasible.

In addition, EPA is implementing a Mentor-protégé program in all new procurements. The Mentor-protégé program provides pre-award evaluation credit to encourage prime contractors to enter into agreements to provide technical and managerial support to small and disadvantaged business subcontractors. Through the program, firms can develop the necessary expertise to compete successfully for future EPA prime and subcontract opportunities. Under this program, a prime contractor is permitted to award non-competitive contracts up to \$1 million to protégé firms.

EPA also continues to look for ways to expand opportunities for local communities in EPA contracting. The Agency encourages prospective contractors to address commitments to hire local labor in their contract proposals, and is trying new ways to incentivize contractors to hire local labor throughout contract performance.