



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

SEP 14 1993

OFFICE OF
SOLID WASTE AND EMERGENCY RESPONSE

DIRECTIVE NO. 9203.1-11

MEMORANDUM

SUBJECT: Superfund Accelerated Cleanup Model (SACM)
Coordination Strategy

FROM: Henry L. Longest II, Director
Office of Emergency and Remedial Response

Bruce M. Diamond, Director
Office of Waste Programs Enforcement

TO: Addressees

PURPOSE

This memorandum introduces a coordination strategy that is designed to promote the implementation of the Superfund Accelerated Cleanup Model (SACM).

BACKGROUND

Over the last eighteen months there has been considerable focus on and effort given to implementing SACM. To maintain the SACM momentum, all Superfund staff in Headquarters and the Regions need ready access to information about key SACM initiatives, policy, issues, and "lessons learned." The Regions will also benefit from individualized support from Headquarters in resolving Region-specific questions or implementation problems. The SACM Coordination Strategy is intended to:

- Provide Regional and Headquarters' staff with a single point of contact for fast, consistent information on SACM;
- Facilitate the identification and resolution of SACM issues and communicate results and lessons learned to all Superfund staff; and
- Establish Superfund Partnerships to provide the Regions regular, individualized support in implementing SACM and other priority Superfund initiatives.

OBJECTIVE

To improve Regional access to and service from Headquarters' Superfund offices and to promote greater collaboration in implementing SACM.

IMPLEMENTATION

SINGLE POINT OF CONTACT

The Outreach and Special Projects Staff in the OERR Director's Immediate Office will serve as the single point of contact for information on SACM and for submission of SACM issues or questions. The two staff contacts are: **OERR SACM Coordinator, Kerry Kelly (703) 603-8901 and Alternate, Katie Daly (703) 603-9026.**

The SACM contacts will answer questions about SACM implementation or will refer questions to the appropriate SACM workgroup chairperson. The "SACM Issue Exchange" system will also allow Regional and Headquarters' staff to submit questions and issues by FAX. The SACM contacts will serve as a clearinghouse for all SACM communications including policy directives, guidance, Qs & As, and fact sheets. They will coordinate with OERR, Office of Waste Programs Enforcement (OWPE), Superfund Revitalization Office (SRO), and the Regional SACM Coordinators, and develop and distribute information on SACM progress, successes, and lessons learned.

SACM ISSUES RESOLUTION

The OERR SACM Coordinator will work with the SACM workgroups, SACM Steering Committee, and the Headquarters Superfund Partners to facilitate resolution of cross-cutting policy issues. Once issues are resolved, the OERR SACM Coordinator will communicate decisions to Regional and Headquarters' Superfund staff.

SUPERFUND PARTNERING

Superfund partnerships are being established to promote greater collaboration in implementing SACM and other priority Superfund initiatives and to improve Regional access to and service from Headquarters' Superfund offices. The partnerships will provide an excellent forum to discuss substantive, Region-specific interests and problems relating to SACM implementation. The OERR and OWPE division directors and deputy division directors have agreed to participate in regular substantive discussions with their Region and to be responsive to Regional requests for assistance.

To support this dialogue, each Headquarters' partner will regularly convene OERR and OWPE regional coordinators to ensure there is good cross-program integration and communication here at Headquarters. This more personalized support should:

- demonstrate Headquarters' commitment to continued SACM progress;
- encourage Regional experimentation by providing assistance in dealing with difficult issues;
- provide quicker identification and resolution of problems;
- serve as a good source of information about SACM successes and shortcomings, including pilot progress; and
- foster a stronger working relationship between Headquarters and the Regions that will benefit all aspects of Superfund.

The Superfund Partners will make a sustained commitment of real interest and time. Furthermore, the Partners will endeavor to make clear by word and deed that this is not Headquarters' micromanagement, but a true partnership that is based on listening, sharing, respect, trust, and confidentiality.

Headquarters' Superfund Partners

| | |
|-----------|--------------------------------|
| Region 1 | Tom Sheckells/Suzanne Wells |
| Region 2 | Larry Reed/Sandra Lee |
| Region 3 | Tom Sheckells/Suzanne Wells |
| Region 4 | Sally Seymour/Linda Boornazian |
| Region 5 | Dave Bennett/Paul Nadeau |
| Region 6 | Debbie Dietrich/John Riley |
| Region 7 | Dave Bennett/Paul Nadeau |
| Region 8 | Larry Reed/Sandra Lee |
| Region 9 | Sally Seymour/Linda Boornazian |
| Region 10 | Debbie Dietrich/John Riley |

Addressees

Waste Management Division Directors
Regions I-X
Environmental Services Division Directors
Regions I-X
Superfund Branch Chiefs
Regions I-X
Superfund Branch Chiefs
Office of Regional Counsel
Regions I-X
OERR Division Directors

cc: Rich Guimond, OSWER
Tim Fields, SRO
Lisa K. Friedman, OGC
Bill White, OE
All OERR, OWPE/CED and SRO Staff
All Regional Superfund Staff