



Institutional Controls: A Site Manager's¹ Guide to Identifying, Evaluating and Selecting Institutional Controls at Superfund and RCRA Corrective Action Cleanups

Office of Solid Waste and Emergency Response

Purpose

This fact sheet provides Superfund and RCRA Corrective Action site managers and decision-makers with an overview of the types of Institutional Controls (ICs) that are commonly used or implemented, and outlines the factors that should generally be considered when evaluating and selecting ICs as part of the remedy. For more detailed information on the different types of instruments available, site managers and attorneys should consult the document, "Institutional Controls: A Reference Manual (Workgroup Draft - March 1998)." EPA site managers should also work closely with Regional attorneys and Headquarters staff in the Office of Emergency and Remedial Response (OERR), the Office of Site Remediation Enforcement (OSRE), the Federal Facilities Restoration and Reuse Office (FFRRO), the Federal Facilities Enforcement Office (FFEO) and/or the Office of Solid Waste (OSW) on any site-specific issues that may arise while evaluating, implementing, enforcing, or monitoring ICs.²

Definition and Importance of ICs

Generally, EPA begins the remedy evaluation process with the expectation that treatment or engineering controls will be used to address principal threat wastes and that groundwater will be returned to its beneficial use. The National Oil and Hazardous Substances Pollution Contingency Plan (NCP) emphasizes that ICs, such as water use restrictions, are meant to supplement engineering controls during all phases of cleanup and may be a necessary component of the completed remedy. The NCP also cautions against the use of ICs as the sole remedy unless active response measures are determined to be impracticable. At the same time, ICs play an important role in site remedies. Often, ICs are a critical component of the cleanup process and are used by the site manager to ensure both the short- and long-term protection of human health and the environment. For this reason it is important to understand what constitutes an IC. Specifically for EPA, ICs:

Table of Contents

C Purpose	1
C Definition and Importance of ICs	1
C Common Misnomers	2
C Layering and Implementing ICs in Series	2
C A Look at ICs in CERCLA, the NCP and RCRA	3
C Types of ICs	3
C Legal Mechanisms for Imposing ICs Under CERCLA and RCRA	5
C ICs and Future Land Use	5
C Screening ICs	5
C Determining the State Role	6
C Determining the Role of Local Governments	7
C Evaluating ICs	7
C ICs in CERCLA Removal Actions	8
C Site Manager Responsibilities After ICs are Selected	10
C Conclusion	10
C Key Concepts	10
C Checklist for Implementing ICs	11
C IC Matrix	12-25
C Glossary of Terms	26-28

¹Site Manager, as used in this fact sheet, refers to both CERCLA sites and RCRA facilities. In RCRA, project managers are the equivalent to site managers in CERCLA.

²This document provides guidance to EPA Regions and states involved in Superfund and RCRA corrective action cleanups. It also provides guidance to the public and the regulated community on how EPA intends to evaluate and implement institutional controls as part of a cleanup decision. The guidance is designed to implement national policy on these issues. The document does not, however, substitute for CERCLA, RCRA or EPA's regulations, nor is it a regulation itself. Thus, it does not impose legally-binding requirements on EPA, States, or the regulated community, and may not apply to a particular situation based upon the circumstances. EPA and State decision makers retain the discretion to adopt approaches on a case-by-case basis that differ from this guidance where appropriate. Any decisions regarding a particular facility will be made based on the applicable statutes and regulations. Therefore, interested parties are free to raise questions and objections about the appropriateness of the application of this guidance to a particular situation, and EPA will consider whether or not the recommendations or interpretations in the guidance are appropriate in that situation. EPA may change this guidance in the future.

- C are non-engineered instruments such as administrative and/or legal controls that minimize the potential for human exposure to contamination by limiting land or resource use;
 - C are generally to be used in conjunction with, rather than in lieu of, engineering measures such as waste treatment or containment;
 - C can be used during all stages of the cleanup process to accomplish various cleanup-related objectives; and,
 - C should be “layered” (i.e., use multiple ICs) or implemented in a series to provide overlapping assurances of protection from contamination.
- These concepts are discussed in the text box below.

Some examples of ICs include easements, covenants, well drilling prohibitions, zoning restrictions, and special building permit requirements. Deed restriction is a phrase often used in remedy decision documents to describe easements or other forms of ICs; however, this is not a traditional property law term and should be avoided. Fences that restrict access to sites are often termed ICs; however, because fences are physical barriers instead of administrative or legal measures, EPA does not consider them to be ICs. ICs are among the tools allowable under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) [as amended by the Superfund Amendments and Reauthorization Act (SARA)], the NCP, and the Resource Conservation and Recovery Act (RCRA). To read more about the regulatory framework for ICs, refer to the box on page 3 entitled, “A Look at ICs in CERCLA, the NCP and RCRA.” Finally, where protectiveness depends on reducing exposure, ICs are a response action under CERCLA or a corrective action under RCRA. Accordingly, even in the unusual case where a CERCLA Record of Decision (ROD) only requires the implementation of ICs, it is considered to be a “limited action,” not a “no action” ROD. Likewise, when a corrective action under RCRA includes an IC, whether it is part of an interim measure or occurs at the end of the cleanup as part of the final corrective measure, the IC is considered a part of the remedy.

Common Misnomers

“Deed restriction” is not a traditional property law term, but rather is a generic term used in the NCP and elsewhere as a shorthand way to refer to types of ICs. To avoid confusion, site managers should avoid the term and instead be specific about the types of ICs under consideration and their objectives. In addition, EPA does not consider physical barriers as ICs. Fences that restrict access to sites are often termed as ICs. However, fences are not considered by EPA to be ICs .

ICs are vital elements of response alternatives because they simultaneously influence and supplement the physical component of the remedy to be implemented. On the one hand, the right mix of ICs can help ensure the protectiveness of the remedy; on the other, limitations in ICs may lead to reevaluation and adjustment of the remedy components, including the proposed ICs. At some sites, remedy contingencies may protect against uncertainties in the ability of the ICs to provide the required long-term protectiveness. These points illustrate how important it is for site managers to evaluate ICs as thoroughly as the other remedy components in the Feasibility Study (FS) or Corrective Measures Study (CMS), when looking for the best ICs for addressing site-specific circumstances. Adding ICs on as an afterthought without carefully thinking about their objectives, how the ICs fit into the overall remedy, and whether the ICs can be realistically implemented in a reliable and enforceable manner, could jeopardize the effectiveness of the entire remedy.

Often ICs are more effective if they are layered or implemented in series. Layering means using different types of ICs at the same time to enhance the protectiveness of the remedy. For example, to restrict land use, the site manager may issue an enforcement tool [e.g., Unilateral Administrative Order (UAO)]; obtain an easement; initiate discussions with local governments about a potential zoning change; and enhance future awareness of the restrictions by recording them in a deed notice and in a state registry of contaminated sites. Also, the effectiveness of a remedy may be enhanced when ICs are used in conjunction with physical barriers, such as fences, to limit access to contaminated areas.

Layering and Implementing ICs in Series

ICs are more effective-if they are layered or implemented in series.

Layering ICs means using different types of ICs at the same time to enhance the protectiveness of the remedy.

Using ICs in series is the use of ICs at different points in the investigation and remediation process to ensure the short- and long-term protection of human health and the environment.

ICs may also be applied in series to ensure both the short- and long-term effectiveness of the remedy. For example, the site manager may use an enforcement tool to require the land owner to obtain an easement from an adjacent property owner in order to conduct ground water sampling or implement a portion of the active remedy. This easement may not be needed for the long-term effectiveness of the remedy and is terminated when the construction is complete. At another site, the site manager may use an Administrative Order on Consent (AOC) or permit condition to prohibit the land owner from developing the site during the investigation. Later, the site manager may add a provision to the Consent Decree (CD) or the permit requiring the land owner to notify EPA if the property is to be sold and to work with the local government to implement zoning restrictions on the property.

A Look at ICs in CERCLA, the NCP, and RCRA

CERCLA as amended by SARA, the NCP and RCRA support the use of ICs in remediation of a site:

CERCLA—Section 121(d)(2)(B)(ii)(III) refers to the use of enforceable measures (e.g., ICs) as part of the remedial alternative at sites. EPA can enforce the implementation of ICs, but not necessarily their long term maintenance. For example, the local government with zoning jurisdiction may agree to change the zoning of the site to prohibit residential land uses as part of the remedy, but the local government retains the authority to change the zoning designation in the future. EPA is authorized, under CERCLA section 104(j), to acquire (by purchase, lease or otherwise) real property interests, such as easements, needed to conduct a remedial action provided that the state in which the interest is to be acquired is willing to accept transfer of the interest following the remedial action. Transfers of contaminated Federal property are subject to special deed requirements under CERCLA sections 120(h)(3)(A)(iii) and 120(h)(3)(C)(ii)(I) and (II).

NCP—the NCP provides EPA’s expectations for developing appropriate remedial alternatives, including ICs under CERCLA. In particular, it states that EPA expects to use treatment to address the principal threats posed by sites; engineering controls for wastes that pose relatively low risk or where treatment is impracticable; and a combination of the two to protect human health and the environment [40 CFR 300.430(a)(1)(iii)(A), (B), and (C)]. In appropriate situations, a combination of treatment, containment, and ICs may be necessary. The NCP also emphasizes the use of ICs to supplement engineering controls during all phases of cleanup and as a component of the completed remedy, but cautions against their use as the sole remedy unless active response measures are determined to be impracticable [40 CFR 300.430(a)(1)(iii)(D)]. In the case where ICs are the entire remedy, the response to comments section of the preamble to the NCP states that special precautions must be made to ensure the controls are reliable (55 Federal Register, March 8, 1990, page 8706). Recognizing that EPA may not have the authority to implement such controls, the NCP requires that (for fund financed sites) the state assure that the ICs implemented as part of the remedial action are in place, reliable, and will remain in place after the initiation of operation and maintenance [40 CFR 300.510(c)(1)]. Lastly, for Superfund financed and private sites, the NCP also requires the state to hold any interest in property that is acquired (once the site goes into O&M) to ensure the reliability of ICs [40 CFR 300.510(f)].

RCRA—RCRA requirements are imposed through legal mechanisms different from those used under CERCLA. In RCRA, authorized states are the primary decision makers, this results in a wide variety of state-specific mechanisms being available. This fact sheet does not attempt to list all of the state and local IC mechanisms, but to identify key principles for the use of ICs. If the IC is being imposed through a RCRA permit, steps should be taken to ensure that long-term enforcement is not lost through property transfer or permit expiration. Cleanups under RCRA are conducted in connection with the closure of regulated units and facility-wide corrective action either under a permit [RCRA sections 3004(u) and (v)], interim status order [RCRA section 3008(h)] or imminent hazard order [RCRA section 7003] or other authorities. It should also be noted that landfill closure requirements under 40 CFR 264.119 require deed notices that the land has been used to manage hazardous waste, although the notice itself does not restrict future use. EPA expects to use a combination of methods (e.g., treatment, engineering, and institutional controls) under RCRA, as appropriate, to achieve protection of human health and the environment. EPA also expects to use ICs, such as water and land use restrictions, primarily to supplement engineering controls, as appropriate, for short- and long-term management to prevent or limit exposure to hazardous wastes and constituents. ICs are not generally expected to be the sole remedial action.

General Categories

There are four categories of institutional controls: governmental controls; proprietary controls; enforcement and permit tools with IC components; and informational devices. Each of these categories is described below. In addition, a checklist that highlights steps in implementing ICs during

Governmental Controls—Governmental controls are usually implemented and enforced by a state or local government and can include zoning restrictions, ordinances, statutes, building permits, or other provisions that restrict land or resource use at a site. Local governments have a variety of land use control measures available from simple use restrictions to more sophisticated measures such as planned unit development zoning districts and overlay zones. Development

zoning districts allow for more flexible site planning and overlay zones impose additional requirements to those of the underlying zoning district. Regardless of which measures are relied on, the land use control should be carefully evaluated to make certain that there are no exceptions which could allow for improper use of the site (e.g., allowing a day care center use within an industrial district). Once implemented, local and state entities often use traditional police powers to regulate and enforce the controls. Since this category of ICs is put in place under local jurisdiction, they may be changed or terminated with little notice to EPA, and EPA generally has no authority to enforce such controls.

For active military bases, the local authority for regulating and enforcing ICs is the Commanding Officer. Therefore, EPA and the state should work with the installation personnel to incorporate restrictions into the base master plans, instructions, and orders used by the Commanding Officer to govern conduct, actions and activities on the base (in some cases these restrictions may be imposed as permit conditions if the base is subject to RCRA permit requirements).

Proprietary Controls—These controls, such as easements and covenants, have their basis in real property law and are unique in that they generally create legal property interests. In other words, proprietary controls involve legal instruments placed in the chain of title of the site or property. The instrument may include the conveyance of a property interest from the owner (grantor) to a second party (grantee) for the purpose of restricting land or resource use. An example of this type of control is an easement that provides access rights to a property so the Potentially Responsible Party (PRP), facility owner/operator, or regulatory agency may inspect and monitor a groundwater pump-and-treat system or cover system. The benefit of these types of controls is that they can be binding on subsequent purchasers of the property (successors in title) and transferable, which may make them more reliable in the long-term than other types of ICs.

However, proprietary controls also have their drawbacks. Property law can be complicated because a property owner has many individual rights with respect to his or her property. To illustrate this point, property rights can be thought of as a bundle of sticks, with each stick representing a single right (e.g., the right to collect rents). The terminology, enforceability, and effect of each of these rights is largely dependent upon real property common law and the state where the site is located. A property owner can convey certain rights to other entities (either voluntarily or involuntarily through condemnation) and keep other rights. For example, if it is determined that a long-term easement is required to ensure remedy protectiveness, this “right” would need to be transferred by the property owner to another entity. For the easement to bind subsequent purchasers, some states require that the entity be an adjacent property owner. This may complicate long-term monitoring and enforcement since the party receiving the right (the grantee) is often not an adjacent property owner. To eliminate this problem, a proprietary control may be established “in gross.” This means that the holder of the control (the grantee) does not need to be the owner of the adjacent property. However, it should be noted that easements in gross may not be enforceable under the laws of some states. State property laws governing easements should therefore be researched before this type of IC is selected in order to determine its enforceability in that jurisdiction.

A distinction at Federal sites being transferred to the private sector is that CERCLA sections 120(h)(3)(A)(iii) and 120(h)(3)(c)(ii) and (iii) require that property interests be retained by the Federal government. At active Federal sites, proprietary controls may not be an option because a deed does not exist or the landholding Federal agency lacks the authority to encumber the property. However, the landholding Agency may be willing to enter a Memorandum of Understanding (MOU) with EPA and/or state regulators providing for specific IC implementation plans, periodic inspections and other activities which it will undertake (in lieu of deed restrictions) to assure that ICs for the active site will remain effective.

Enforcement and Permit Tools with IC Components—Under sections 104 and 106(a) of CERCLA, UAOs and AOCs can be issued or negotiated to compel the land owner (usually a PRP) to limit certain site activities at both Federal and private sites; CDS can also be negotiated at private sites under 122(d). Similarly, EPA can enforce permits, conditions and/or issue orders under RCRA sections 3004(a), 3004(u) and (v), 3008(h), or 7003. These tools are frequently used by site managers, but may also have significant shortcomings that should be thoroughly evaluated. For example, most enforcement agreements are only binding on the signatories, and the property restrictions are not transferred through a property transaction. For example, if a PRP under CERCLA signs a CD or receives a UAO and then sells his or her property, many types of ICs would not be enforceable against the next owner. This could jeopardize the protectiveness of the remedy. One possible solution to this problem is to ensure that the enforcement tool contains provisions requiring EPA or state notification and/or approval prior to a property transfer. In this instance, EPA could negotiate an agreement with the new owner. Another solution is to require signatories of an enforcement document to implement additional long-term institutional controls such as information devices or proprietary controls (*i.e.*, layering).

Informational Devices—Informational tools provide information or notification that residual or capped contamination may remain on site. Common examples include state registries of contaminated properties, deed notices, and advisories. Due to the nature of some informational devices (*e.g.*, deed or hazard notices) and their potential non-enforceability, it is important to carefully consider the objective of this category of ICs. Informational devices are most likely to be used as a secondary “layer” to help ensure the overall reliability of other ICs.

ICs at Federal Facilities

Because of Federal ownership, there are significant differences in the way ICs are applied at Federal facilities. Some proprietary or governmental controls cannot be applied on active Federal facilities. However, for properties being transferred as part of a base closure, the Department of Defense does have the authority to restrict property by retaining a property interest (*i.e.*, an easement intended to assure the protectiveness of the remedy). For active bases, ICs are commonly addressed through remedy selection documents, base master plans, and separate MOUs. More detailed information on ICs and Federal facilities is contained in “Institutional Controls: A Reference Manual (Workgroup Draft - March 1998)” and in the FFRRO IC guidance (“Institutional Controls and Transfer of Real Property under CERCLA Section 120(h)(3)(A), (B), or (C),” January, 2000).

Legal Mechanisms for Imposing ICs Under CERCLA and RCRA

CERCLA and RCRA employ the same types of ICs to reduce exposure to residual contamination. However, as explained below, EPA's legal authority to establish, monitor and enforce ICs varies significantly between the two programs. As a result, officials involved in cleanups need to appreciate the range of options available under each program before determining whether, and to what extent, ICs should be incorporated into a remedial decision.

At CERCLA sites, EPA often imposes ICs via enforcement tools (e.g., UAOs, AOCs, and CDs). Since these enforcement tools only bind the parties named in the enforcement document, it may be necessary to require the parties to implement ICs that "run with the land" (i.e., applied to the property itself) in order to bind subsequent land owners. For Fund-lead CERCLA sites, the lead agency has the responsibility for ensuring ICs are implemented. Legal mechanisms such as UAOs, AOCs and CDS should also require reporting to EPA and/or the state of any sale of the property.

Under RCRA, ICs are typically imposed through permit conditions or by orders issued under section 3008(h). In certain circumstances cleanup may also be required under the imminent hazard order authority of section 7003. In the case where an IC is meant to continue beyond the expiration of a permit, an order may be required to ensure the IC remains in effect for the long term. RCRA permit writers should incorporate ICs as specific permit conditions, where appropriate. By doing so, such conditions would be enforceable through the permit. At the same time, permit writers should consider whether additional ICs are available (e.g., governmental and/or proprietary controls) to ensure that subsequent property owners will be aware of, and bound by, the same types of restrictions. Similar factors should be considered when preparing RCRA corrective action orders to ensure that both the current facility owner/operator and any subsequent property owners are subject to effective and enforceable ICs that will minimize exposure to any residual contamination.

One significant difference between RCRA and CERCLA is that RCRA generally does not authorize EPA to acquire any interests in property. Therefore, many proprietary controls (such as easements) will require the involvement of third parties (e.g., states or local governments) under RCRA.

ICs and Future Land Use

Land use and ICs are usually linked. As a site moves through the Superfund Remedial Investigation/Feasibility Study (RI/FS) or RCRA Facility Investigation/Corrective Measures Study (RFI/CMS), site managers should develop assumptions about reasonably anticipated future land uses and consider whether ICs will be needed to maintain these uses over time. EPA's land use guidance (Land Use in CERCLA Remedy Selection Process, OSWER Directive No. 9355.7-04, May 25, 1995) states that the site manager should discuss reasonably anticipated future uses of the site with local land use planning authorities, local officials, and the public, as appropriate, as early as possible during the scoping phase of the RI/FS or RFI/CMS. Where there is a

possibility that the land will not be cleaned up to a level that supports unlimited use and unrestricted exposure, the site manager should also discuss potential ICs that may be appropriate, including legal implementation issues, jurisdictional questions, the impact of layering ICs and reliability and enforceability concerns. It is also important for the site manager to recognize that, in addition to land uses, ICs can be used to affect specific activities at sites (e.g., fishing prohibitions).

Screening ICs

The need for ICs can be driven by both the need to guard against potential exposure and to protect a remedy. If any remedial options being evaluated in the FS or CMS leave waste in place that would not result in unrestricted use and unlimited exposure, ICs should be considered to ensure that unacceptable exposure from residual contamination does not occur. However, ICs may not be necessary if the waste that is left at the site allows for unrestricted use and unlimited exposure. Remedy options that typically leave residual wastes on site and necessitate ICs include capping waste in place, construction of containment facilities, natural attenuation and long-term pumping-and-treatment of groundwater.

ICs should be evaluated in the same level of detail as other remedy components. ICs are considered response actions under CERCLA and RCRA. ICs must meet all statutory requirements, and are subject to the nine evaluation criteria outlined in the NCP (40 CFR 300.430 (e)(9)(i)) for CERCLA cleanups. The balancing criteria recommended for corrective actions should generally be used in evaluating ICs under RCRA. However, before applying these criteria, the site manager should first make several determinations:

- C Objective—Clearly state what will be accomplished through the use of ICs.

Example: Restrict the use of groundwater as a drinking water source until the Maximum Contaminant Levels are met.

- C Mechanism—Determine the specific types of ICs that can be used to meet the various remedial objectives.

Example: Work with the local jurisdiction to develop ordinances to restrict well drilling or prohibit groundwater access until cleanup goals are met; record the groundwater contamination in the land record to provide notice of the issue to the public; and record contaminated aquifers on state registry to maintain institutional tracking.

- C Timing—Investigate when the IC needs to be implemented and/or secured and how long it must be in place. Since ICs are often implemented by parties other than EPA, the time required to secure an IC should be taken into consideration.

Example: A deed notice may be required in the short-term, and a formal petition for a zoning change may be necessary in the long-term, both of which need to be in place prior to site deletion from the NPL.

C Responsibility—Research, discuss, and document any agreement with the proper entities on exactly who will be responsible for securing, maintaining and enforcing the control. It might be useful to secure a written statement of the appropriate entities’ willingness to implement, monitor, and enforce the IC prior to the signature of the remedy decision document.

Example: Work with the State to determine whether it is willing and able to hold an enforceable easement to ensure appropriate land use; in addition, determine whether the local government is willing and able to change and enforce the applicable zoning requirements. If assurances cannot be obtained, then ICs may not be a viable component of the remedy.

Typically, the site manager is faced with balancing the relative strengths of ICs in terms of enforceability, permanence, etc., with achieving remedial objectives. As discussed previously, one option is to “layer” different controls to ensure long-term reliability. For example, layered ICs may involve concurrent use of enforceable agreements, deed notices, and adoption of land use controls by a local government. ICs may also be used in series. For example, an enforcement order may prohibit the land owner from disturbing the cap on his/her property (i.e., a short-term control), until the local government goes through the process of restricting the future use of the land (i.e., the long-term control).

Determining the State Role

Where EPA is implementing a remedy, states often play a major role in implementing and enforcing ICs. As stated previously, some governmental controls may be established under state jurisdiction: the state may use its enforcement tools to compel the PRP or facility land owner to limit site activities; the state may provide the notification or information on the contamination that remains on-site; or the state may assume ownership of a property in order to implement, maintain, and enforce proprietary controls. Under RCRA, the state will typically be imposing and overseeing the remedial action.

When to Begin Coordinating with the State

No matter what role the state assumes with ICs, the EPA site manager should begin coordinating with the state early in the RI/FS (for CERCLA) or RFI/CMS (for RCRA) process or after sampling has been completed and the extent of the risk is known. Even if ICs are not required for the long-term maintenance of the selected remedy, they may be necessary during the response activities.

Factors to Consider in State Coordination

In evaluating the need for and the type of ICs that may be implemented at a site, the site manager should consult with their Regional attorney to determine who has the proper legal authority to implement and enforce the proposed controls. Certain states have enacted statutes that provide the state with the legal authority to restrict land use at contaminated properties. In addition, several states have adopted statutes providing for conservation easements. These easements override common law barriers to the enforcement of easements by parties who do not own adjacent property. For example, at many sites, the state, in cooperation

with the PRPs or facility owner/operator, may use its own enforcement tools to restrict the use of the land and ensure that the selected remedy, including ICs, is implemented and maintained. At other sites, a property interest may be conveyed (either directly or, if necessary, through EPA at Superfund sites) from the owner of the land to the state which becomes the holder and enforcer of a proprietary control. Finally, the state is often responsible for issuing advisories or warnings of potential risks (e.g., fishing or swimming prohibitions), and providing registries of hazardous waste sites (i.e., informational controls).

If it appears that the state will be relied upon to establish the ICs, the site manager should immediately talk to state agency personnel to gauge their willingness to establish, maintain and enforce the control, if necessary. This discussion is encouraged regardless of the type of IC(s) that will be implemented. The site manager should work with his or her state counterpart to identify and contact the appropriate state agency and personnel for each proposed IC. In addition, if a property interest is conveyed by the land owner to EPA to perform a remedial action (e.g., to ensure the reliability of the ICs restricting the use of the land), CERCLA requires the state to accept transfer of the title from EPA following completion of the CERCLA remedial action. If the state does not agree to accept title to the property, the site manager must find another party to assume ownership (e.g., a local government, community group or trust) or another type of IC (e.g., local government control)³ must be selected. State assurances for O&M or for transfer of property interest are formalized in a Superfund State Contract (SSC), cooperative agreement, or MOU that is negotiated between the state and EPA.

State Role at Fund-Financed CERCLA Cleanups

The state assumes other responsibilities for ICs if the remedial action, including the ICs, will be Fund-financed under CERCLA. CERCLA specifically requires that the state provide assurance that it will assume responsibility for operation and maintenance (O&M) of the selected remedy before a Fund-financed remedial action is implemented. The NCP requires the state to ensure that any ICs implemented as part of the remedial action at the site are in place, reliable, and will remain in place after the initiation of O&M. These assurances are also documented in a cooperative agreement, SSC or MOU.

State Role at RCRA Sites

Under RCRA, states will typically be the implementing and overseeing agency. Therefore the state, when authorized and overseeing corrective action, will be responsible for identifying appropriate institutional controls. Where EPA is overseeing the remedy there are no state assurance requirements in RCRA Corrective Action. However, because there is no Federal mechanism in RCRA allowing EPA to acquire interest in property, EPA may be forced to rely on third parties (typically state or local government) to establish, maintain and enforce most types of ICs.

State Role at Federal Facilities

³Likewise, either the state or a third party must be willing to accept property interests at PRP-led sites.

At Federal facilities, the landholding agency is ultimately responsible for all response activities. The state is not required to provide assurance that it will assume responsibility for O&M. However, states may enter into an agreement with the landholding Federal agency to monitor and enforce ICs at Federal sites.

Determining the Role of Local Governments

CERCLA, RCRA, and the NCP do not specify a role for local governments in implementing the selected remedy. However, a local government is often the only entity that has the legal authority to implement, monitor and enforce certain types of ICs (e.g., zoning changes). While EPA and the states take the lead on CERCLA and RCRA response activities, local governments have an important role to play in at least three areas: (1) determining future land use; (2) helping engage the public and assisting in public involvement activities; and (3) implementation and long-term monitoring and enforcement of ICs. Therefore, it is critical that the site manager and his or her state counterpart involve the appropriate local government agency in discussions on the types of controls that are being considered. The capability and willingness of the local government to implement and ensure the short- or long-term effectiveness of the proposed ICs should be considered during the RI/FS or RFI/CMS. In certain cases, cooperative agreements may be considered to assist local governments in the implementation, monitoring and enforcement of required ICs.

Evaluating ICs

Once the site manager has considered the objectives, mechanism, timing, and entity responsible for implementing, monitoring and enforcing the ICs, the next phase is selecting the ICs. The following sections contain a discussion of the CERCLA and RCRA factors that site managers should generally consider when evaluating ICs during the FS or CMS. If the site manager proposes to layer or use the ICs in series, he or she should also characterize the likelihood that this approach can actually be achieved. It is important to note that at CERCLA sites, the statute requires the site manager to evaluate ICs, just like other remedy components, against the nine NCP criteria. The site manager must ensure that remedies are protective of human health and the environment. ICs may be an important element in this determination. RCRA sites managers have the latitude to use balancing criteria, but unlike CERCLA, RCRA regulations do not require this balancing step. The CERCLA and RCRA criteria are categorized below in three groups: threshold, balancing, and modifying.

ICs in CERCLA Removal Actions

ICs will rarely be a component of true emergencies where a time critical action serves as the only response at a site. It is more likely that a site manager will choose ICs as a component of a non-time critical removal action or during a follow-up remedial action. A post-removal site control agreement must be completed before commencing a fund-financed removal action where ICs are included in post-removal site control (OSWER Directive No. 9360.22-02). As in the remedial process, begin considering ICs when conducting an analysis of land use assumptions during the removal decision-making process. Where a final, site-wide, non-time critical removal remedy decision will be made, ICs should be thoroughly and rigorously evaluated with all other response actions in the Engineering Evaluation/Cost Analysis (EE/CA). In short, because ICs are considered to be actions, apply the full criteria required by the NCP for EE/CA evaluations. It is anticipated that ICs would not be chosen as the sole action for a removal.

Threshold Criteria

It is fundamental that a remedy under RCRA or CERCLA that includes ICs meet the following threshold criteria:

- protect human health and the environment; and
- for CERCLA sites, comply with Applicable or Relevant and Appropriate Requirements (ARARs).

The site manager for RCRA facilities should also consider whether remedies that include ICs:

- attain media cleanup standards or comply with applicable standards for waste management; and
- control the source(s) of releases so as to reduce or eliminate, to the extent practicable, further releases of hazardous waste that might cause threats to human health and the environment.

Balancing Criteria

The site manager evaluates the individual, layered or series of ICs to determine their respective strengths and weaknesses. ICs are also evaluated in combination with engineered controls to identify the key tradeoffs that should be balanced for the site. Following are balancing criteria required by CERCLA and the NCP and recommended by the RCRA program in guidance.

Long-term effectiveness and permanence (CERCLA) or reliability (RCRA)—Under both CERCLA and RCRA, this factor assesses the permanence/reliability and effectiveness of ICs that may be used to manage treatment residuals or untreated wastes that remain at the site over time. When evaluating whether an IC will be effective

over the long-term, the site manager should consider factors such as: whether the property is a government-owned site or a privately-owned site that is likely to change hands; the applicability of ICs to multiple property owners; the size of the area to be managed; the number of parcels; the contaminated media to be addressed; the persistence of the contamination; whether site contamination is well-defined; and whether local governments or other governing bodies are willing and able to monitor and enforce long-term ICs. The site manager should also consider the contaminated media to be addressed by the ICs. Different ICs may be required for different media.

Where ICs must be effective for a long period, either proprietary or governmental controls should be considered because they generally run with the land and are enforceable. However, both proprietary and governmental controls have weaknesses in terms of long-term reliability. For example, with proprietary controls, common law doctrines may restrict enforcement by parties who do not own adjoining land. This can render proprietary controls ineffective if EPA or another party capable of enforcing the control is not the owner of the adjacent property. To eliminate this problem, proprietary controls may be established "in gross," signifying that the holder of the control does not need to be the owner of the adjacent property. However, some courts do not recognize in gross proprietary controls.

At some sites, governmental controls may be preferable to proprietary controls. For example, the site manager might work with a local government to pass an ordinance to restrict construction or invasive digging that might disturb or cause exposure to covered residual lead contamination in a large residential area. The implementation of government controls might be considered a beneficial addition to information tools that may be forgotten over the long term or an enforcement action that would be binding only on certain parties. Proprietary controls would likely be deemed impractical at such a site due to the complex and uncertain task of obtaining easements from multiple property owners.

Like proprietary controls, the use of governmental controls may not be effective over the long term. Of primary concern are the political and fiscal constraints that may affect the ability of a state or local government to enforce the controls. Similarly, governmental controls may be problematic when the local or state government is or may become the site owner or operator because of the appearance of a conflict of interest. Regardless of the control selected, its viability over the long term needs to be closely evaluated.

Reduction of toxicity, mobility, or volume through treatment— This CERCLA and RCRA criterion does not apply since ICs are not treatment measures.

Short-term Effectiveness—Short-term effectiveness of ICs at CERCLA and RCRA sites should be evaluated with respect to potential effects on human health and the environment during construction and implementation of the remedy. In order to satisfy this criterion, the remedy might entail the use of an IC through an enforcement order to compel the PRP to restrict certain uses of the groundwater at or down gradient from the site during remediation. After remediation is complete, other ICs might be implemented if residual contamination remains on site (i.e., implementing ICs in series).

Implementability—This CERCLA and RCRA criterion evaluates the administrative feasibility of an action and/or the activities that need to be coordinated with other offices and agencies. Implementation factors that generally should be considered for ICs include whether the entity responsible for implementation possesses the jurisdiction, authority, willingness and capability to establish, monitor and enforce ICs. A proper analysis of implementability can be complex, considering such diverse factors as the extent to which land being restricted is owned by liable parties and the willingness and capability of the local government or other authority responsible for establishing controls for land or resource use.

Cost—This CERCLA and RCRA criterion includes estimated capital and O&M costs. In CERCLA, estimated costs for implementing, monitoring, and enforcing ICs should be developed. For example, cost estimates for ICs might include legal fees associated with obtaining easements restricting land use, the costs of purchasing property rights (e.g., groundwater rights, easements), or the wages of the state or local government personnel that will regularly monitor the IC to ensure that it has not been violated. It is interesting to note that once the total life-cycle costs of implementing, monitoring and enforcing an IC – which may exceed 30 years – are fully calculated, it may actually be less costly in the long term to implement a remedy that requires treatment of the waste. For more information on estimating response costs, see "A Guide to Developing and Documenting Cost Estimates During the Feasibility Study," EPA 540-R-00-002, OSWER 9355.0-075. In RCRA, costs historically have played a less prominent role in remediation selection. Typically cost estimates are expected to be developed at the discretion of the owner/operator, although implementors should take into account sites where ICs are inappropriately costly.

Modifying Criteria

Typically the site manager presents the proposed remedy, including ICs to the state, local government, and community for comment prior to implementation. The issues and concerns of these stakeholders may result in modifications to the remedy and are addressed by the site manager in the remedy decision document. Following is a discussion of these modifying criteria (*note: these criteria are only recommended in RCRA guidance*).

State Acceptance—The site manager should make the appropriate state authorities aware of the basis and scope of the ICs to be implemented under CERCLA or RCRA, and what role, if any, the state is expected to play to make ICs an effective part of the remedy. The state can formally express its concerns about the use of ICs, in general, and its role, in particular, or indicate its willingness to take on the responsibility for implementing and enforcing the proposed ICs.

If the state's position is uncertain at the time the remedy is selected (e.g., for CERCLA sites, when the ROD is signed or, for RCRA facilities, when the permit/order is issued or modified), it may be necessary to outline contingent remedial approaches in the decision documents. Specifically, remedies that require long-term ICs to remain protective may require alternative actions (e.g., additional soil removal) if the ICs are later determined to be unenforceable or cannot meet the remedial objectives. Alternatively, at a RCRA site, it may be necessary to leave a facility under a permit or other mechanism

enforceable by the regulating agency. If the state's willingness or ability to implement or enforce an IC changes after remedy selection, the protectiveness of the remedy should generally be re-evaluated and, when necessary, remedial decisions revised. Under CERCLA, this may require an Explanation of Significant Differences (ESD), or even a ROD amendment. Under RCRA, a permit modification or change to a corrective action order may be necessary. It is important to note that under no circumstances can a Fund-financed CERCLA remedial action be initiated without receiving state assurances on ICs and property transfer.

Local Government and Community Acceptance—Involving the community and local government early during the remedy decision process will enable the site manager to more fully evaluate IC options. Discussions with the local government and community give the site manager the opportunity to:

- gather local government and community input on the proposed ICs;
- identify whether a particular stakeholder group may be harmed as a result of a proposed IC (for example, will a ban on fishing cause an economic hardship in the community);
- receive comment on the impacts of the potential ICs on religious or cultural customs and beliefs (e.g., preventing access to property which grows the plants that are used in a tribal ceremony); and
- determine if the community has special needs in regards to the IC (for example, will it be necessary to publish informational devices in multiple languages).

In addition, the local government and community's response to certain types of ICs and the willingness and capability of the local government to monitor ICs will help the site manager determine whether the ICs will be effective overall. This is especially important if nearby property owners will need to agree to implement proprietary controls or if other governmental ICs (e.g., zoning changes) will have an impact on the community. Early involvement will also enable the community to work with the local government to develop innovative approaches to using ICs, especially in light of any future land use plans.

As with other aspects of the proposed remedy, the community should have the opportunity to comment on the proposed IC component of the remedy during the public comment period. It may be necessary to educate the community about ICs so that its members understand how the different ICs may impact their property and activities. Under CERCLA, it may also be possible, as long as all appropriate requirements are met, to provide a Technical Assistance Grant to the community so they can hire a technical expert to assist them in evaluating ICs and the overall remedy.

In some cases, it may be appropriate not to identify the exact IC required at the time of the remedy decision. In these instances the critical evaluation of the available ICs should still be conducted and the specific objective(s) of the ICs should be clearly stated in the ROD or other decision document. Examples of when this flexibility may be appropriate are contingent remedies based on pilot studies or if a remedy would not be implemented for several years and the state is developing enabling language for Conservation Easements authority.

Site Manager Responsibilities After ICs are Selected

The site manager's responsibilities for ICs does not end once the ICs are selected. Site managers also should ensure that the ICs are actually implemented, are reliable, are enforced, and remain effective. It should be noted that NPL sites cannot be deleted until the entire remedy, including ICs, have been implemented. This may involve the following:

- working with state and local governmental entities to obtain commitments and resources for implementing and enforcing ICs, including negotiating a CERCLA SSC with the state to obtain assurances that the ICs will be put in place, are reliable and will remain in place after initiation of O&M activities;
- ensuring that the PRP or facility owner complies with the provisions in the enforcement tools to implement the ICs and provides notice of the ICs to potential future users/owners of the property;
- working with other Federal agencies to implement and enforce ICs;
- acquiring property for implementation of the CERCLA remedy; and
- checking the status of ICs during the CERCLA five-year review.

Conclusion

The ICs outlined in this fact sheet can be important elements of environmental cleanups. ICs play an important role in limiting risk and are often needed to ensure that engineered remedies are not affected by future site activities. When selecting ICs, the site manager needs to evaluate the situation at the site, define the needs that ICs are intended to address, identify the kinds of legal and other tools available to meet these needs, and ensure the ICs are implemented effectively. All of this requires up-front planning and working closely with the Regional office attorneys, the state, community, and PRPs or facility owner/operators. Key concepts to keep in mind when implementing ICs are provided in the text box below.

If you have questions regarding the material covered in this fact sheet, consult the draft document, "Institutional Controls: A Reference Manual" or contact your Regional Coordinator in the OERR Technical Regional Response Center. For information on model language for enforcement or legal documents used to implement ICs, consult your Regional Counsel, OSRE or the Office of General Counsel.

Key Concepts

- C Under the NCP, the use of ICs should not substitute for active response measures (unless active measures are not practicable).
- C If the site cannot accommodate unrestricted use and unlimited exposure, an IC will generally be required.
- C Make sure the objective(s) of the IC are clear in the decision document.
- C Coordinate early with state and local governments.
- C Layer ICs and/or place them in series depending upon site circumstances.
- C Evaluate ICs as rigorously as other remedial alternatives.
- C Understand the life-cycle strengths, weaknesses and costs for the implementation, monitoring and enforcement of ICs.
- C Get assurances, in writing, from entities that will implement, monitor, and enforce ICs.
- C Remember that since all ICs have weaknesses, the role of the RCRA/CERCLA decision makers is to select the best ICs to protect human health and the environment.